



Proposed Budget

Bow

For the period beginning July 1, 2021 and ending June 30, 2022

Form Due Date: 20 Days after the Annual Meeting

This form was posted with the warrant on: _____

BUDGET COMMITTEE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Chris McIlpenny	Selectman's Rep	
Robert Blanchette, Jr	Budget Comm.	
Jennifer Strong-Rain	School Board Rep	
Mark Zerba	Budget Comm.	
Kathleen Gifford	Budget	
Melissa Radomski	Budget	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>



New Hampshire
Department of
Revenue Administration

2021
MS-737

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New Hampshire
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Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 6/30/2020	Appropriations for period ending 6/30/2021	Selectmen's Appropriations for period ending 6/30/2022 (Recommended)	Selectmen's Appropriations for period ending 6/30/2022 (Not Recommended)	Budget Committee's Appropriations for period ending 6/30/2022 (Recommended)	Budget Committee's Appropriations for period ending 6/30/2022 (Not Recommended)
General Government								
0000-0000	Collective Bargaining		\$0	\$0	\$0	\$0	\$0	\$0
4130-4139	Executive	4	\$279,907	\$295,811	\$303,193	\$0	\$303,193	\$0
4140-4149	Election, Registration, and Vital Statistics	4	\$223,811	\$252,777	\$254,504	\$0	\$254,504	\$0
4150-4151	Financial Administration	4	\$476,222	\$478,502	\$515,484	\$0	\$515,484	\$0
4152	Revaluation of Property		\$0	\$0	\$0	\$0	\$0	\$0
4153	Legal Expense	4	\$3,681,200	\$1,600,000	\$1,460,000	\$0	\$1,460,000	\$0
4155-4159	Personnel Administration	4	\$7,096	\$7,794	\$9,244	\$0	\$9,244	\$0
4191-4193	Planning and Zoning	4	\$414,554	\$425,896	\$444,477	\$0	\$444,477	\$0
4194	General Government Buildings	4	\$365,050	\$370,356	\$404,841	\$0	\$404,841	\$0
4195	Cemeteries	4	\$27,301	\$40,650	\$40,650	\$0	\$40,650	\$0
4196	Insurance	4	\$80,621	\$82,395	\$88,327	\$0	\$88,327	\$0
4197	Advertising and Regional Association		\$0	\$0	\$0	\$0	\$0	\$0
4199	Other General Government		\$0	\$0	\$0	\$0	\$0	\$0
General Government Subtotal			\$5,555,762	\$3,554,181	\$3,520,720	\$0	\$3,520,720	\$0
Public Safety								
4210-4214	Police	4	\$1,700,841	\$1,758,582	\$1,876,598	\$0	\$1,876,598	\$0
4215-4219	Ambulance		\$0	\$0	\$0	\$0	\$0	\$0
4220-4229	Fire	4	\$1,255,094	\$1,308,207	\$1,363,526	\$0	\$1,363,526	\$0
4240-4249	Building Inspection		\$0	\$0	\$0	\$0	\$0	\$0
4290-4298	Emergency Management	4	\$51,899	\$30,388	\$29,868	\$0	\$29,868	\$0
4299	Other (Including Communications)		\$0	\$0	\$0	\$0	\$0	\$0
Public Safety Subtotal			\$3,007,834	\$3,097,177	\$3,269,992	\$0	\$3,269,992	\$0
Airport/Aviation Center								
4301-4309	Airport Operations		\$0	\$0	\$0	\$0	\$0	\$0
Airport/Aviation Center Subtotal			\$0	\$0	\$0	\$0	\$0	\$0



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Appropriations

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Highways and Streets								
4311	Administration	04	\$1,172,031	\$1,284,343	\$1,272,695	\$0	\$1,272,695	\$0
4312	Highways and Streets	04	\$420,390	\$517,235	\$445,180	\$0	\$445,180	\$0
4313	Bridges		\$0	\$0	\$0	\$0	\$0	\$0
4316	Street Lighting	04	\$42,142	\$39,771	\$40,000	\$0	\$40,000	\$0
4319	Other		\$0	\$0	\$0	\$0	\$0	\$0
Highways and Streets Subtotal			\$1,634,563	\$1,841,349	\$1,757,875	\$0	\$1,757,875	\$0
Sanitation								
4321	Administration		\$0	\$0	\$0	\$0	\$0	\$0
4323	Solid Waste Collection		\$0	\$0	\$0	\$0	\$0	\$0
4324	Solid Waste Disposal	04	\$793,699	\$839,343	\$844,255	\$0	\$844,255	\$0
4325	Solid Waste Cleanup		\$0	\$0	\$0	\$0	\$0	\$0
4326-4328	Sewage Collection and Disposal		\$0	\$0	\$0	\$0	\$0	\$0
4329	Other Sanitation		\$0	\$0	\$0	\$0	\$0	\$0
Sanitation Subtotal			\$793,699	\$839,343	\$844,255	\$0	\$844,255	\$0
Water Distribution and Treatment								
4331	Administration		\$0	\$0	\$0	\$0	\$0	\$0
4332	Water Services		\$84,953	\$137,067	\$0	\$0	\$0	\$0
4335-4339	Water Treatment, Conservation and Other		\$0	\$0	\$0	\$0	\$0	\$0
Water Distribution and Treatment Subtotal			\$84,953	\$137,067	\$0	\$0	\$0	\$0
Electric								
4351-4352	Administration and Generation		\$0	\$0	\$0	\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0	\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0	\$0	\$0	\$0
Electric Subtotal			\$0	\$0	\$0	\$0	\$0	\$0



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Health								
4411	Administration	04	\$1,196	\$2,552	\$2,581	\$0	\$2,581	\$0
4414	Pest Control		\$0	\$0	\$0	\$0	\$0	\$0
4415-4419	Health Agencies, Hospitals, and Other	04	\$2,900	\$6,900	\$3,400	\$0	\$3,400	\$0
	Health Subtotal		\$4,096	\$9,452	\$5,981	\$0	\$5,981	\$0
Welfare								
4441-4442	Administration and Direct Assistance	04	\$6,918	\$6,581	\$6,613	\$0	\$6,613	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0	\$0	\$0
4445-4449	Vendor Payments and Other		\$0	\$0	\$0	\$0	\$0	\$0
	Welfare Subtotal		\$6,918	\$6,581	\$6,613	\$0	\$6,613	\$0
Culture and Recreation								
4520-4529	Parks and Recreation	04	\$74,116	\$50,094	\$31,400	\$0	\$31,400	\$0
4550-4559	Library	04	\$516,822	\$530,152	\$550,362	\$0	\$550,362	\$0
4583	Patriotic Purposes	04	\$0	\$500	\$500	\$0	\$500	\$0
4589	Other Culture and Recreation	04	\$750	\$1,750	\$3,000	\$0	\$3,000	\$0
	Culture and Recreation Subtotal		\$591,688	\$582,496	\$585,262	\$0	\$585,262	\$0
Conservation and Development								
4611-4612	Administration and Purchasing of Natural Resources		\$0	\$0	\$0	\$0	\$0	\$0
4619	Other Conservation		\$0	\$0	\$0	\$0	\$0	\$0
4631-4632	Redevelopment and Housing		\$0	\$0	\$0	\$0	\$0	\$0
4651-4659	Economic Development		\$0	\$0	\$0	\$0	\$0	\$0
	Conservation and Development Subtotal		\$0	\$0	\$0	\$0	\$0	\$0



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Debt Service								
4711	Long Term Bonds and Notes - Principal	04	\$1,065,000	\$1,060,000	\$1,060,000	\$0	\$1,060,000	\$0
4721	Long Term Bonds and Notes - Interest	04	\$340,589	\$313,253	\$266,407	\$0	\$266,407	\$0
4723	Tax Anticipation Notes - Interest	04	\$0	\$1	\$1	\$0	\$1	\$0
4790-4799	Other Debt Service		\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Subtotal			\$1,405,589	\$1,373,254	\$1,326,408	\$0	\$1,326,408	\$0
Capital Outlay								
4901	Land		\$0	\$0	\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$431,618	\$1,014,068	\$0	\$0	\$0	\$0
4903	Buildings		\$0	\$350,000	\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings		\$520,000	\$3,234,518	\$0	\$0	\$0	\$0
Capital Outlay Subtotal			\$951,618	\$4,598,586	\$0	\$0	\$0	\$0
Operating Transfers Out								
4912	To Special Revenue Fund		\$0	\$0	\$0	\$0	\$0	\$0
4913	To Capital Projects Fund		\$0	\$0	\$0	\$0	\$0	\$0
4914A	To Proprietary Fund - Airport		\$0	\$0	\$0	\$0	\$0	\$0
4914E	To Proprietary Fund - Electric		\$0	\$0	\$0	\$0	\$0	\$0
4914O	To Proprietary Fund - Other		\$0	\$0	\$0	\$0	\$0	\$0
4914S	To Proprietary Fund - Sewer	04	\$0	\$0	\$197,805	\$0	\$197,805	\$0
4914W	To Proprietary Fund - Water	04	\$0	\$0	\$143,071	\$0	\$143,071	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0	\$0	\$0
4919	To Fiduciary Funds		\$0	\$0	\$0	\$0	\$0	\$0
Operating Transfers Out Subtotal			\$0	\$0	\$340,876	\$0	\$340,876	\$0
Total Operating Budget Appropriations					\$11,657,982	\$0	\$11,657,982	\$0



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Special Warrant Articles

Account	Purpose	Article	Selectmen's Appropriations for Appropriations for period ending 6/30/2022 (Recommended) (Not Recommended)	Selectmen's Appropriations for Appropriations for period ending 6/30/2022 (Recommended) (Not Recommended)	Budget Committee's Appropriations for period ending 6/30/2022 (Recommended) (Not Recommended)	Budget Committee's Appropriations for period ending 6/30/2022 (Recommended) (Not Recommended)
4915	To Capital Reserve Fund		\$0	\$0	\$0	\$0
4916	To Expendable Trust Fund		\$0	\$0	\$0	\$0
4917	To Health Maintenance Trust Funds		\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment	06	\$321,400	\$0	\$321,400	\$0
	Purpose: Equipment Purchases					
4903	Buildings	03	\$700,000	\$0	\$700,000	\$0
	Purpose: Multi Year Land and Building Purchase.					
4903	Buildings	06	\$171,700	\$0	\$171,700	\$0
	Purpose: Equipment Purchases					
4909	Improvements Other than Buildings	06	\$123,700	\$0	\$123,700	\$0
	Purpose: Equipment Purchases					
4909	Improvements Other than Buildings	07	\$475,000	\$0	\$475,000	\$0
	Purpose: Road Reconstruction					
4915	To Capital Reserve Fund	05	\$549,500	\$0	\$549,500	\$0
	Purpose: Contributions to Capital Reserve Funds					
4915	To Capital Reserve Fund	08	\$18,000	\$0	\$18,000	\$0
	Purpose: Revaluation Capital Reserve Fund					
Total Proposed Special Articles			\$2,359,300	\$0	\$2,359,300	\$0



Individual Warrant Articles

Account	Purpose	Article	Selectmen's Appropriations for Appropriations for period ending 6/30/2022 (Recommended) (Not Recommended)	Selectmen's Appropriations for Appropriations for period ending 6/30/2022 (Recommended) (Not Recommended)	Budget Committee's Appropriations for Appropriations for period ending 6/30/2022 (Recommended) (Not Recommended)	Budget Committee's Appropriations for Appropriations for period ending 6/30/2022 (Recommended) (Not Recommended)
Total Proposed Individual Articles			\$0	\$0	\$0	\$0



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Revenues

Account	Source	Article	Actual Revenues for period ending 6/30/2020	Selectmen's Estimated Revenues for period ending 6/30/2022	Budget Committee's Estimated Revenues for period ending 6/30/2022
Taxes					
3120	Land Use Change Tax - General Fund		\$0	\$0	\$0
3180	Resident Tax		\$0	\$0	\$0
3185	Yield Tax	04	\$0	\$7,000	\$7,000
3186	Payment in Lieu of Taxes		\$0	\$0	\$0
3187	Excavation Tax	04	\$0	\$7,000	\$7,000
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	04	\$0	\$95,000	\$95,000
9991	Inventory Penalties		\$0	\$0	\$0
Taxes Subtotal			\$0	\$109,000	\$109,000
Licenses, Permits, and Fees					
3210	Business Licenses and Permits	04	\$0	\$2,500	\$2,500
3220	Motor Vehicle Permit Fees	04	\$0	\$2,400,000	\$2,400,000
3230	Building Permits	04	\$0	\$70,150	\$70,150
3290	Other Licenses, Permits, and Fees	04	\$0	\$15,100	\$15,100
3311-3319	From Federal Government		\$0	\$0	\$0
Licenses, Permits, and Fees Subtotal			\$0	\$2,487,750	\$2,487,750
State Sources					
3351	Municipal Aid/Shared Revenues		\$0	\$0	\$0
3352	Meals and Rooms Tax Distribution	04	\$0	\$380,000	\$380,000
3353	Highway Block Grant	04	\$0	\$225,000	\$225,000
3354	Water Pollution Grant		\$0	\$0	\$0
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement	04	\$0	\$85	\$85
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Other (Including Railroad Tax)	04	\$0	\$1,500	\$1,500
3379	From Other Governments		\$0	\$0	\$0
State Sources Subtotal			\$0	\$606,585	\$606,585



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Revenues

Account	Source	Article	Actual Revenues for period ending 6/30/2020	Selectmen's Estimated Revenues for period ending 6/30/2022	Budget Committee's Estimated Revenues for period ending 6/30/2022
Charges for Services					
3401-3406	Income from Departments	04	\$0	\$528,975	\$528,975
3409	Other Charges		\$0	\$0	\$0
Charges for Services Subtotal			\$0	\$528,975	\$528,975
Miscellaneous Revenues					
3501	Sale of Municipal Property	04	\$0	\$10,000	\$10,000
3502	Interest on Investments	04	\$0	\$50,000	\$50,000
3503-3509	Other	04	\$0	\$6,400	\$6,400
Miscellaneous Revenues Subtotal			\$0	\$66,400	\$66,400
Interfund Operating Transfers In					
3912	From Special Revenue Funds		\$0	\$0	\$0
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Enterprise Funds: Airport (Offset)		\$0	\$0	\$0
3914E	From Enterprise Funds: Electric (Offset)		\$0	\$0	\$0
3914O	From Enterprise Funds: Other (Offset)		\$0	\$0	\$0
3914S	From Enterprise Funds: Sewer (Offset)	04	\$0	\$197,805	\$197,805
3914W	From Enterprise Funds: Water (Offset)	04	\$0	\$143,071	\$143,071
3915	From Capital Reserve Funds	06, 03	\$0	\$944,677	\$944,677
3916	From Trust and Fiduciary Funds		\$0	\$0	\$0
3917	From Conservation Funds	04	\$0	\$58,900	\$58,900
Interfund Operating Transfers In Subtotal			\$0	\$1,344,453	\$1,344,453
Other Financing Sources					
3934	Proceeds from Long Term Bonds and Notes		\$0	\$0	\$0
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes	04	\$0	\$250,000	\$250,000
Other Financing Sources Subtotal			\$0	\$250,000	\$250,000
Total Estimated Revenues and Credits			\$0	\$5,393,163	\$5,393,163



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Budget Summary

Item	Selectmen's Period ending 6/30/2022 (Recommended)	Budget Committee's Period ending 6/30/2022 (Recommended)
Operating Budget Appropriations	\$11,657,982	\$11,657,982
Special Warrant Articles	\$2,359,300	\$2,359,300
Individual Warrant Articles	\$0	\$0
Total Appropriations	\$14,017,282	\$14,017,282
Less Amount of Estimated Revenues & Credits	\$5,393,163	\$5,393,163
Estimated Amount of Taxes to be Raised	\$8,624,119	\$8,624,119



Supplemental Schedule

1. Total Recommended by Budget Committee	\$14,017,282
Less Exclusions:	
2. Principal: Long-Term Bonds & Notes	\$0
3. Interest: Long-Term Bonds & Notes	\$0
4. Capital outlays funded from Long-Term Bonds & Notes	\$0
5. Mandatory Assessments	\$0
6. Total Exclusions (Sum of Lines 2 through 5 above)	\$0
7. Amount Recommended, Less Exclusions (Line 1 less Line 6)	\$14,017,282
8. 10% of Amount Recommended, Less Exclusions (Line 7 x 10%)	\$1,401,728
Collective Bargaining Cost Items:	
9. Recommended Cost Items (Prior to Meeting)	\$0
10. Voted Cost Items (Voted at Meeting)	\$0
11. Amount voted over recommended amount (Difference of Lines 9 and 10)	\$0
12. Bond Override (RSA 32:18-a), Amount Voted	\$0
Maximum Allowable Appropriations Voted at Meeting: (Line 1 + Line 8 + Line 11 + Line 12)	\$15,419,010

2021-22 Budget Summary

Department

<u>Department</u>		Selectmen				Budget committee		
<u>Department</u>		2019-20	2019-20	2020-21	2021-22	2021-22	\$ Chg.	% Chg.
<u>Acct #</u>		Budget	Actual	Budget	Proposed	Proposed	from '20-21	from '20-21
<u>BOARD OF SELECTMEN</u>								
01-4130-0-112	BOS-Elected Officials	5,000	4,583	12,500	12,500	12,500	0	0.0%
01-4130-0-221	BOS-Social Security	310	284	775	775	775	0	0.0%
01-4130-0-222	BOS-Medicare	73	67	182	182	182	0	0.0%
01-4130-0-260	BOS-Workers Compensation	12	11	12	11	11	(1)	-10.1%
01-4130-0-560	BOS-Memberships	7,373	7,851	8,143	8,143	8,143	0	0.0%
01-4130-0-561	BOS-Professional Dev.	295	0	295	150	150	(145)	-49.2%
01-4130-0-620	BOS-Office Supplies	360	24	250	100	100	(150)	-60.0%
01-4130-0-690	BOS-Miscellaneous	225	1,912	1,000	500	500	(500)	-50.0%
		13,648	14,733	23,157	22,361	22,361	-796	-3.4%

TOWN MANAGER

01-4131-1-110	TM-Full Time Wages	174,502	171,981	175,703	180,921	180,921	5,218 3.0%
01-4131-1-130	TM-Overtime	1,000	951	1,000	1,000	1,000	0 0.0%
01-4131-1-211	TM-Medical Insurance	32,510	31,735	36,086	34,090	34,090	(1,996) -5.5%
01-4131-1-212	TM-Dental Insurance	1,110	1,085	1,128	1,128	1,128	0 0.0%
01-4131-1-213	TM-Life & Disability Insurance	1,380	1,138	1,300	1,486	1,486	186 14.3%
01-4131-1-221	TM-Social Security	10,882	10,685	10,956	11,280	11,280	324 3.0%
01-4131-1-222	TM-Medicare	2,545	2,499	2,563	2,638	2,638	75 2.9%
01-4131-1-230	TM-Retirement	19,604	19,318	25,854	31,848	31,848	5,994 23.2%
01-4131-1-260	TM-Workers' Compensation	327	349	383	306	306	(77) -20.1%
01-4131-1-341	TM-Telephone	360	360	360	960	960	600 166.7%
01-4131-1-390	TM-Contract Services	2,420	4,867	3,200	1,745	1,745	(1,455) -45.5%
01-4131-1-550	TM-Printing	6,000	5,702	6,000	4,985	4,985	(1,015) -16.9%
01-4131-1-560	TM-Memberships	1,100	911	1,100	1,230	1,230	130 11.8%
01-4131-1-561	TM-Professional Dev.	1,720	1,206	1,720	2,115	2,115	395 23.0%
01-4131-1-570	TM-Travel/Mileage	50	130	100	100	100	0 0.0%
01-4131-1-620	TM-Office Supplies	4,500	6,212	4,300	4,300	4,300	0 0.0%
01-4131-1-625	TM-Postage	150	247	150	150	150	0 0.0%
01-4131-1-670	TM-Publications	0	0	0	0	0	0 *
01-4131-1-810	TM-Advertising	300	845	500	300	300	(200) -40.0%
01-4131-1-830	TM-Training	150	170	250	250	250	0 0.0%
		260,610	260,391	272,653	280,832	280,832	8,179 3.0%

LEGAL

01-4153-0-320	LGL-Legal Fees	100,000	81,200	100,000	60,000	60,000	(40,000) -40.0%
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Settlements

01-4154-0-811	Settlements	1,800,000	1,800,000	1,500,000	1,400,000	1,400,000	(100,000) -6.7%
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PERSONNEL

01-4155-0-250	PER-Unemployment Compensation	2,000	2,244	2,244	2,244	2,244	0 0.0%
01-4155-0-390	PER-Contract Services	3,500	4,782	3,500	4,750	4,750	1,250 35.7%
01-4155-0-681	PER-Employee Recognition	1,300	70	1,300	1,500	1,500	200 15.4%
01-4155-0-810	PER-Advertising	500	0	500	500	500	0 0.0%
01-4155-0-830	PER-Training	300	0	250	250	250	0 0.0%
		7,600	7,096	7,794	9,244	9,244	1,450 18.6%

2021-22 Budget Summary

<u>Department</u>					Selectmen	Budget committee		
<u>Department</u>		2019-20	2019-20	2020-21	2021-22	2021-22	\$ Chg.	% Chg.
Acct #		Budget	Actual	Budget	Proposed	Proposed	from '20-21	from '20-21
<u>PATRIOTIC PURPOSES</u>								
01-4583-0-810	PP-Town Celebrations	500	0	500	500	500	0	0.0%
<u>ASSESSING</u>								
01-4152-0-341	AS-Telephone	0	0	0	0	0	0	*
01-4152-0-390	AS-Assessing Services	179,915	115,915	125,300	155,300	155,300	30,000	23.9%
01-4152-0-550	AS-Memberships	1,000	20	750	0	0	(750)	-100.0%
01-4152-0-560	AS-Printing	225	1,058	100	225	225	125	125.0%
01-4152-0-620	AS-Office Supplies	800	40	500	300	300	(200)	-40.0%
01-4152-0-625	AS-Postage	750	1,254	500	500	500	0	0.0%
01-4152-0-820	AS-Recording Fees	0	23	0	0	0	0	*
01-4152-0-830	AS-Training	100	0	100	0	0	(100)	-100.0%
01-4152-0-391	AS-Revaluation	63,500	63,500	0	0	0	0	*
		246,290	181,810	127,250	156,325	156,325	29,075	22.8%
<u>COMMUNITY DEVELOPMENT</u>								
01-4191-4-110	CD-Full Time Wages	233,369	233,105	243,058	247,965	247,965	4,907	2.0%
01-4191-4-111	CD-Part Time Wages	40,000	48,527	41,965	51,146	51,146	9,181	21.9%
01-4191-4-130	CD-Overtime	1,663	583	1,200	877	877	(323)	-26.9%
01-4191-4-211	CD-Medical Insurance	43,449	42,872	45,480	44,346	44,346	(1,134)	-2.5%
01-4191-4-212	CD-Dental Insurance	1,665	1,619	2,255	2,255	2,255	0	0.0%
01-4191-4-213	CD-Life & Disability Insurance	2,287	1,768	2,200	2,452	2,452	252	11.5%
01-4191-4-221	CD-Social Security	17,052	19,293	17,746	18,600	18,600	854	4.8%
01-4191-4-222	CD-Medicare	3,988	4,512	4,151	4,350	4,350	199	4.8%
01-4191-4-230	CD-Retirement	26,254	26,445	27,284	34,988	34,988	7,704	28.2%
01-4191-4-260	CD-Workers Compensation	2,041	2,120	2,257	2,338	2,338	81	3.6%
01-4191-4-370	CD-Mapping Services	5,500	3,390	5,500	5,500	5,500	0	0.0%
01-4191-4-371	CD-Marketing	1,200	433	1,200	800	800	(400)	-33.3%
01-4191-4-390	CD-Contract Services	5,000	1,980	4,600	3,500	3,500	(1,100)	-23.9%
01-4191-4-430	CD-Dept. Equip. & Maint.	0	0	0	0	0	0	*
01-4191-4-550	CD-Printing	750	444	1,200	1,000	1,000	(200)	-16.7%
01-4191-4-560	CD-Memeberships	10,075	10,263	10,200	10,360	10,360	160	1.6%
01-4191-4-570	CD-Travel/Mileage	3,500	2,533	3,500	3,000	3,000	(500)	-14.3%
01-4191-4-620	CD-Office Supplies	2,200	1,840	2,600	2,000	2,000	(600)	-23.1%
01-4191-4-625	CD-Postage	2,000	2,429	2,000	2,000	2,000	0	0.0%
01-4191-4-670	CD-Publications	400	162	400	200	200	(200)	-50.0%
01-4191-4-740	CD-Office Equip./Maint.	500	350	500	500	500	0	0.0%
01-4191-4-810	CD-Advertising	2,500	3,614	3,500	3,500	3,500	0	0.0%
01-4191-4-820	CD-Recording Fees	150	97	100	100	100	0	0.0%
01-4191-4-830	CD-Training	3,000	1,862	3,000	2,700	2,700	(300)	-10.0%
		408,543	410,240	425,896	444,477	444,477	18,581	4.4%
<u>ELECTION & REGISTRATION</u>								
01-4141-0-120	EL-Ballot Clerk Wages	3,417	221	3,000	2,000	2,000	(1,000)	-33.3%
01-4141-0-112	EL-Elected Officials	2,620	3,219	6,200	2,000	2,000	(4,200)	-67.7%
01-4141-0-221	EL-Social Security	375	213	571	248	248	(323)	-56.6%
01-4141-0-222	EL-Medicare	88	50	134	58	58	(76)	-56.7%
01-4141-0-260	EL-Workers Compensation	10	11	12	5	5	(7)	-59.2%

2021-22 Budget Summary

Department

<u>Department</u> Acct #		2019-20	2019-20	2020-21	Selectmen	Budget committee		
		Budget	Actual	Budget	2021-22 Proposed	2021-22 Proposed	\$ Chg. from '20-21	% Chg. from '20-21
01-4141-0-390	EL-Contract Services	3,300	2,611	4,700	2,000	2,000	(2,700)	-57.4%
01-4141-0-560	EL-Memberships	25	65	50	50	50	0	0.0%
01-4141-0-611	EL-Ballots	1,000	1,225	2,000	1,500	1,500	(500)	-25.0%
01-4141-0-620	EL-Office Supplies	200	595	200	200	200	0	0.0%
01-4141-0-625	EL-Postage	250	156	350	1,000	1,000	650	185.7%
01-4141-0-740	EL-Equipment & Maintenance	0	0	0	0	0	0	*
01-4141-0-810	EL-Advertising	700	101	1,000	350	350	(650)	-65.0%
		11,985	8,467	18,217	9,411	9,411	-8,806	-48.3%

EMERGENCY MANAGEMENT

01-4290-0-111	EM-Part Time Wages	21,394	18,254	22,698	21,931	21,931	(767)	-3.4%
01-4290-0-221	EM-Social Security	1,326	2,547	1,407	1,360	1,360	(47)	-3.3%
01-4290-0-222	EM-Medicare	311	595	330	318	318	(12)	-3.6%
01-4290-0-260	EM-Workers Compensation	824	866	931	1,233	1,233	302	32.4%
01-4290-0-341	EM-Telephone	360	360	535	655	655	120	22.4%
01-4290-0-390	EM-Contract Service	480	0	480	480	480	0	0.0%
01-4290-0-560	EM-Memberships	550	435	550	550	550	0	0.0%
01-4290-0-570	EM-Travel/Mileage	418	475	557	641	641	84	15.1%
01-4290-0-620	EM-Office Supplies/Equipment	525	369	800	800	800	0	0.0%
01-4290-0-625	EM-Postage	200	0	200	0	0	(200)	-100.0%
01-4290-0-740	EM-Office Equipment	1,000	1,114	1,100	1,100	1,100	0	0.0%
01-4290-0-830	EM-Training	600	87	800	800	800	0	0.0%
		27,988	25,102	30,388	29,868	29,868	-520	-1.7%

FACILITIES

01-4194-0-110	FAC-Full Time Wages	0	0	38,803	41,379	41,379	2,576	6.6%
01-4194-0-111	FAC-Part Time Wages	26,746	29,495	27,918	40,698	40,698	0	*
01-4194-0-130	FAC-Overtime	0	0	0	2,000	2,000	0	*
01-4194-0-211	FAC-Medical Insurance	0	0	15,591	14,729	14,729	0	*
01-4194-0-212	FAC-Dental Insurance	0	0	564	564	564	0	*
01-4194-0-213	FAC-Life & Disability Insurance	0	0	0	467	467	0	*
01-4194-0-221	FAC-Social Security	1,658	2,132	4,137	5,089	5,089	952	23.0%
01-4194-0-222	FAC-Medicare	388	499	968	1,190	1,190	222	22.9%
01-4194-0-230	FAC-Retirement	0	0	4,334	5,818	5,818	1,484	34.2%
01-4194-0-260	FAC-Workers Compensation	841	821	1,683	2,355	2,355	672	39.9%
01-4194-0-341	FAC-Telephone	360	360	360	480	480	120	33.3%
01-4194-0-390	FAC-Contracted Services	20,000	0	20,000	0	0	(20,000)	-100.0%
01-4194-0-570	FAC-Travel/Mileage	0	788	1,200	1,200	1,200	0	0.0%
01-4194-0-620	FAC-Office Supplies	100	218	100	100	100	0	0.0%
01-4194-0-630	FAC-General Supplies	0	1,129	100	100	100	0	0.0%
01-4194-0-740	FAC-General Equipment	1,000	1,296	1,000	1,000	1,000	0	0.0%
01-4194-0-830	FAC-Training	0	0	100	100	100	0	0.0%
		51,093	36,737	116,858	117,269	117,269	-13,974	-12.0%

Municipal Office Building

01-4194-1-341	MOB-Telephone, Internet, Cable	13,400	14,115	13,500	15,500	15,500	2,000	14.8%
01-4194-1-390	MOB-Contract Services	6,305	2,914	7,145	4,825	4,825	(2,320)	-32.5%
01-4194-1-410	MOB-Electricity	11,208	10,097	10,542	10,500	10,500	(42)	-0.4%
01-4194-1-411	MOB-Natural Gas	6,440	4,778	6,177	6,000	6,000	(177)	-2.9%

2021-22 Budget Summary

Department

Department					Selectmen	Budget committee		
Department		2019-20	2019-20	2020-21	2021-22	2021-22	\$ Chg.	% Chg.
Acct #		Budget	Actual	Budget	Proposed	Proposed	from '20-21	from '20-21
01-4194-1-413	MOB-Sewer	2,185	1,911	2,185	2,185	2,185	0	0.0%
01-4194-1-430	MOB-Building Maintenance	4,500	3,191	4,500	3,950	3,950	(550)	-12.2%
01-4194-1-435	MOB-Building Projects	0	0	0	10,000	10,000	10,000	*
01-4194-1-630	MOB-Building Supplies	2,000	2,630	2,000	2,000	2,000	0	0.0%
		46,038	39,636	46,049	54,960	54,960	8,911	19.4%
<u>Public Safety Center</u>								
01-4194-2-341	PSC-Telephone, Internet, Cable	20,185	22,649	22,240	25,000	25,000	2,760	12.4%
01-4194-2-390	PSC-Contract Services	10,800	17,445	20,925	13,775	13,775	(7,150)	-34.2%
01-4194-2-410	PSC-Electricity	36,587	28,162	33,097	30,000	30,000	(3,097)	-9.4%
01-4194-2-411	PSC-Natural Gas	4,877	2,169	4,445	2,500	2,500	(1,945)	-43.8%
01-4194-2-413	PSC-Sewer	1,093	1,456	1,093	1,500	1,500	407	37.2%
01-4194-2-420	PSC-Woodhill Radio Tower	0	1,250	1,500	1,300	1,300	(200)	-13.3%
01-4194-2-430	PSC-Building Maintenance	3,000	10,909	3,000	7,000	7,000	8,000	266.7%
01-4194-2-435	PSC-Building Project	0	0	0	2,000	2,000	2,000	*
01-4194-2-630	PSC-Building Supplies	1,000	2,195	800	2,200	2,200	1,400	175.0%
		77,542	86,235	87,100	85,275	85,275	2,175	2.5%
<u>Public Works Building</u>								
01-4194-3-341	PWB-Telephone, Internet, Cable	3,955	4,019	3,955	4,500	4,500	545	13.8%
01-4194-3-390	PWB-Contract Services	9,900	13,717	10,000	4,135	4,135	(5,865)	-58.7%
01-4194-3-410	PWB-Electricity	26,745	18,802	23,568	20,000	20,000	(3,568)	-15.1%
01-4194-3-411	PWB-Propane Fuel	31,059	21,187	27,571	23,000	23,000	(4,571)	-16.6%
01-4194-3-430	PWB-Building Maintenance	14,500	25,527	26,050	5,000	5,000	(21,050)	-80.8%
01-4194-3-435	PWB-Building Projects	0	0	0	28,000	28,000	28,000	*
01-4194-3-630	PWB-Building Supplies	1,150	1,027	1,290	1,200	1,200	(90)	-7.0%
		87,309	84,279	92,434	85,835	85,835	-6,599	-7.1%
<u>Community Center</u>								
01-4194-4-341	CC-Telephone, Internet	3,060	3,125	3,030	3,500	3,500	470	15.5%
01-4194-4-390	CC-Contract Services	7,000	7,733	8,135	3,070	3,070	(5,065)	-62.3%
01-4194-4-410	CC-Electricity	8,711	4,322	7,339	6,000	6,000	(1,339)	-18.2%
01-4194-4-411	CC-Natural Gas	14,051	10,313	13,836	12,000	12,000	(1,836)	-13.3%
01-4194-4-413	CC-Sewer	1,456	1,638	1,456	1,700	1,700	244	16.8%
01-4194-4-430	CC-Building Maintenance	4,000	32,580	5,000	2,250	2,250	(2,750)	-55.0%
01-4194-4-435	CC-Building Projects	0	0	0	5,500	5,500	5,500	*
01-4194-4-630	CC-Building Supplies	1,000	922	1,000	1,000	1,000	0	0.0%
		39,278	60,633	39,796	35,020	35,020	-4,776	-12.0%
<u>Old Town Hall</u>								
01-4194-5-341	OTH-Telephone	980	2,175	2,125	1,332	1,332	(793)	-37.3%
01-4194-5-390	OTH-Contract Services	1,150	2,522	2,728	1,845	1,845	(883)	-32.4%
01-4194-5-410	OTH-Electricity	6,428	3,082	3,828	3,000	3,000	(828)	-21.6%
01-4194-5-411	OTH-Propane Gas	1,756	1,059	1,771	500	500	(1,271)	-71.8%
01-4194-5-430	OTH-Building Maintenance	0	229	5,000	1,000	1,000	(4,000)	-80.0%
		10,314	9,067	15,452	7,677	7,677	-7,775	-50.3%
<u>Rescue Building</u>								
01-4194-6-390	RB-Contract Services	1,000	686	938	850	850	(88)	-9.4%
01-4194-6-411	RB-Natural Gas	2,575	2,342	2,721	2,500	2,500	(221)	-8.1%
01-4194-6-430	RB-Building Maintenance	1,000	435	1,000	0	0	(1,000)	-100.0%
01-4194-6-630	RB-Building Supplies	150	0	150	0	0	(150)	-100.0%
		4,725	3,463	4,809	3,350	3,350	-1,459	-30.3%

2021-22 Budget Summary

Department

Department Acct #	2019-20 Budget	2019-20 Actual	2020-21 Budget	Selectmen 2021-22 Proposed	Budget committee		
					2021-22 Proposed	\$ Chg. from '20-21	% Chg. from '20-21

Bow Boq Meeting House

01-4194-7-390	BBM-Contract Services	650	838	838	763	763	(75)	-8.9%
01-4194-7-410	BBM-Electricity	504	489	487	500	500	13	2.7%
01-4194-7-430	BBM-Building Maintenance	0	0	923	0	0	(923)	-100.0%
01-4194-7-435	BBM-Building Projects	0	0	0	12,357	12,357	12,357	*
		1,154	1,327	2,248	13,620	13,620	11,372	505.9%

Bow Center School

01-4194-8-390	BCS-Contract Services	435	2,135	763	635	635	(128)	-16.8%
01-4194-8-410	BCS-Electricity/Gas	0	0	0	0	0	0	*
01-4194-8-430	BCS-Building Maintenance	1,100	73	0	0	0	0	*
01-4194-8-435	BCS-Building Projects	0	0	0	1,200	1,200	1,200	*
		1,535	2,208	763	1,835	1,835	1,072	140.5%

TOTAL FACILITIES	318,988	323,585	405,509	404,841	404,841	-11,053	-2.7%
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FINANCE

01-4150-3-110	FN-Full Time Wages	143,583	148,989	154,153	156,001	156,001	1,848	1.2%
01-4150-3-111	FN-Part Time Wages	7,915	5,934	20,330	21,118	21,118	788	3.9%
01-4150-3-112	FN-Elected Treasurer	4,243	4,081	4,326	4,391	4,391	65	1.5%
01-4150-3-130	FN-Overtime	0	0	0	0	0	0	*
01-4150-3-211	FN-Medical Insurance	14,417	14,191	16,002	15,117	15,117	(885)	-5.5%
01-4150-3-212	FN-Dental Insurance	1,110	1,086	1,128	1,128	1,128	0	0.0%
01-4150-3-213	FN-Life & Disability Insurance	1,332	1,001	1,934	1,455	1,455	(479)	-24.8%
01-4150-3-221	FN-Social Security	9,656	9,856	11,087	11,254	11,254	167	1.5%
01-4150-3-222	FN-Medicare	2,259	2,305	2,593	2,632	2,632	39	1.5%
01-4150-3-230	FN-Retirement	16,039	16,436	17,219	21,934	21,934	4,715	27.4%
01-4150-3-260	FN-Workers Compensation	286	309	340	270	270	(70)	-20.6%
01-4150-3-301	FN-Audit	13,500	14,000	13,500	14,000	14,000	500	3.7%
01-4150-3-390	FN-Contract Services	5,500	6,169	5,600	6,475	6,475	875	15.6%
01-4150-3-550	FN-Printing	450	0	400	0	0	(400)	-100.0%
01-4150-3-570	FN-Travel/Mileage	50	0	50	50	50	0	0.0%
01-4150-3-620	FN-Office Supplies	2,500	3,167	2,700	3,200	3,200	500	18.5%
01-4150-3-625	FN-Postage	1,600	1,455	1,600	1,550	1,550	(50)	-3.1%
01-4150-3-680	FN-Miscellaneous	0	0	0	0	0	0	*
01-4150-3-810	FN-Advertising	100	0	100	0	0	(100)	-100.0%
01-4150-3-830	FN-Training	800	70	800	800	800	0	0.0%
01-4909-3-760	CAP-FIN-Financial Software	0	0	0	0	0	0	*
		225,340	229,049	253,862	261,375	261,375	7,513	3.0%

TECHNOLOGY

01-4151-0-390	IT-Contract Services	45,600	39,840	47,400	47,520	47,520	120	0.3%
01-4151-0-395	IT-Software Licensing/Support	12,000	12,342	15,000	19,380	19,380	4,380	29.2%
01-4151-0-740	IT-Computer Equip./Maint.	21,000	13,136	25,000	27,900	27,900	2,900	11.6%
01-4151-0-745	IT-Software	500	45	9,989	2,985	2,985	(7,004)	-70.1%
		79,100	65,363	97,389	97,785	97,785	396	0.4%

TOWN INSURANCES

01-4196-0-520	INS-Property & Liability Ins	80,621	80,621	82,395	88,327	88,327	5,932	7.2%
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2021-22 Budget Summary

Department

Department	2019-20	2019-20	2020-21	Selectmen	Budget committee		
Acct #	Budget	Actual	Budget	2021-22 Proposed	2021-22 Proposed	\$ Chg. from '20-21	% Chg. from '20-21

DEBT SERVICE

01-4711-0-980	DBT-Long Term Debt, Principal	1,065,000	1,065,000	1,060,000	1,060,000	1,060,000	0	0.0%
01-4721-0-981	DBT-Long Term Debt, Interest	352,776	340,589	313,253	266,407	266,407	(46,846)	-15.0%
01-4723-0-990	DBT-Tax Anticipation Notes, Interest	1	0	1	1	1	0	0.0%
		1,417,777	1,405,589	1,373,254	1,326,408	1,326,408	-46,846	-3.4%

FIRE DEPARTMENT

01-4220-6-110	FD-Full Time Wages	541,749	552,256	588,422	605,658	605,658	17,236	2.9%
01-4220-6-120	FD-Call Wages	89,241	40,299	98,212	103,797	103,797	5,585	5.7%
01-4220-6-130	FD-Overtime	31,616	51,536	33,941	38,629	38,629	4,688	13.8%
01-4220-6-211	FD-Medical Insurance	102,625	93,027	99,754	99,240	99,240	(514)	-0.5%
01-4220-6-212	FD-Dental Insurance	4,439	3,818	4,509	4,509	4,509	0	0.0%
01-4220-6-213	FD-Life & Disability Insurance	4,572	3,888	5,603	6,825	6,825	1,222	21.8%
01-4220-6-221	FD-Social Security	5,533	3,201	6,090	6,436	6,436	346	5.7%
01-4220-6-222	FD-Medicare	9,608	10,714	10,449	10,848	10,848	399	3.8%
01-4220-6-230	FD-Retirement	172,526	189,365	187,270	212,551	212,551	25,281	13.5%
01-4220-6-260	FD-Workers Compensation	49,967	53,733	57,777	47,145	47,145	(10,632)	-18.4%
01-4220-6-341	FD-Telephone	3,000	3,719	3,000	4,000	4,000	1,000	33.3%
01-4220-6-350	FD-Medical Fees	11,020	5,117	11,020	11,020	11,020	0	0.0%
01-4220-6-390	FD-Contract Services	127,651	109,957	121,150	128,413	128,413	7,263	6.0%
01-4220-6-430	FD-Office Equipment Maint.	75	421	75	0	0	(75)	-100.0%
01-4220-6-431	FD-Equipment Maint.	12,000	7,829	12,000	9,500	9,500	(2,500)	-20.8%
01-4220-6-432	FD-Radio Maint.	750	93	750	750	750	0	0.0%
01-4220-6-560	FD-Memberships	1,585	1,665	1,585	1,585	1,585	0	0.0%
01-4220-6-570	FD-Travel/Mileage	100	84	100	100	100	0	0.0%
01-4220-6-620	FD-Office Supplies/Photo Supplies	2,000	2,301	2,000	2,000	2,000	0	0.0%
01-4220-6-625	FD-Postage	100	134	100	100	100	0	0.0%
01-4220-6-635	FD-Vehicle Fuels, Gas	1,700	1,561	1,800	1,800	1,800	0	0.0%
01-4220-6-636	FD-Vehicle Fuels, Diesel	9,315	8,035	9,880	9,800	9,800	(80)	-0.8%
01-4220-6-660	FD-Vehicle Parts	16,500	17,570	12,000	17,600	17,600	5,600	46.7%
01-4220-6-680	FD-Misc. Supplies	27,570	19,975	27,570	27,570	27,570	0	0.0%
01-4220-6-740	FD-Equipment	7,650	3,560	7,650	7,650	7,650	0	0.0%
01-4220-6-830	FD-Training	7,300	4,987	6,000	6,000	6,000	0	0.0%
		1,240,192	1,188,846	1,308,707	1,363,526	1,363,526	54,819	4.2%

HEALTH OFFICER

01-4410-0-113	HO-Stipend	2,214	926	2,259	2,281	2,281	22	1.0%
01-4410-0-221	HO-Social Security	138	49	141	142	142	1	0.7%
01-4410-0-222	HO-Medicare	33	28	33	34	34	1	3.0%
01-4410-0-260	HO-Workers Compensation	149	132	119	124	124	5	4.2%
44100-0561	HO-Meeting Expense	0	0	0	0	0	0	*
		2,534	1,135	2,552	2,581	2,581	29	1.1%

HERITAGE COMMISSION

01-4290-0-111	HC-Part Time Wages	0	0	0	0	0	0	*
01-4290-0-221	HC-Social Security	0	0	0	0	0	0	*
01-4290-0-222	HC-Medicare	0	0	0	0	0	0	*

2021-22 Budget Summary

Department

Department					Selectmen	Budget committee		
Department		2019-20	2019-20	2020-21	2021-22	2021-22	\$ Chg.	% Chg.
Acct #		Budget	Actual	Budget	Proposed	Proposed	from '20-21	from '20-21
01-4589-0-620	HC-Office Supplies	500	266	500	500	500	0	0.0
01-4589-0-680	HC-Preservaton & Restoration	1,000	372	1,000	1,000	1,000	0	0.0
01-4589-0-690	HC-Miscellaneous	250	111	250	1,500	1,500	1,250	5.0
		1,750	750	1,750	3,000	3,000	1,250	0.7

OUTSIDE AGENCIES

01-4415-0-392	HA-Red Cross	500	0	0	0	0	0	*
01-4415-0-393	CASA	0	0	500	500	500	0	0.0%
44152-0394	HA-Concord Area Transit	0	0	0	0	0	0	*
01-4415-0-395	Community Action Program	2,500	2,900	2,900	2,900	2,900	0	0.0%
01-4415-0-397	HA-Riverbend Comm. Mental Health	400	0	3,500	0	0	(3,500)	-100.0%
44152-0396	The Samaritans	0	0	0	0	0	0	*
		3,400	2,900	6,900	3,400	3,400	-3,500	-50.7%

HUMAN SERVICES

01-4441-0-111	WL-Part Time Wages	3,191	2,694	3,272	3,321	3,321	49	1.5%
01-4441-0-221	WL-Social Security	199	311	203	206	206	3	1.5%
01-4441-0-222	WL-Medicare	47	73	48	49	49	1	2.1%
01-4441-0-260	WL-Workers Compensation	6	6	8	7	7	(1)	-14.2%
01-4441-0-560	WL-Professional Dev.	50	30	50	30	30	(20)	-40.0%
44111-0620	WF-OFFICE SUPPLIES	0	0	0	0	0	0	*
01-4441-0-891	WL-Assistance	3,000	1,482	3,000	3,000	3,000	0	0.0%
		6,493	4,596	6,581	6,613	6,613	32	0.5%

LIBRARY

01-4550-9-110	Full Time Salaries	191,387	181,670	193,398	201,745	201,745	8,347	4.3%
01-4550-9-111	Part Time Salaries	91,437	83,896	95,521	103,388	103,388	7,867	8.2%
01-4550-9-120	Vacation Coverage	1,288	0	1,319	1,319	1,319	0	0.0%
01-4550-9-211	Group Insurance - Medical	62,599	58,614	69,484	65,639	65,639	(3,845)	-5.5%
01-4550-9-212	Group Insurance - Dental	2,689	2,605	2,731	2,717	2,717	(14)	-0.5%
01-4550-9-213	Group Insurance - Life & STD	2,050	1,655	2,050	2,015	2,015	(35)	-1.7%
01-4550-9-221	Social Security	17,615	15,955	17,995	19,001	19,001	1,006	5.6%
01-4550-9-225	Medicare	4,120	3,731	4,209	4,444	4,444	235	5.6%
01-4550-9-230	Retirement	21,378	20,069	21,603	28,366	28,366	6,763	31.3%
01-4550-9-260	Workers Compensation	929	903	1,037	892	892	(145)	-14.0%
01-4550-9-950	Telephone	4,480	5,458	4,400	6,000	6,000	1,600	36.4%
01-4550-9-231	Sewer	364	273	364	360	360	(4)	-1.1%
01-4550-9-233	Natural Gas	8,000	5,286	8,240	8,000	8,000	(240)	-2.9%
01-4550-9-234	Electricity	17,255	10,697	17,773	17,000	17,000	(773)	-4.3%
01-4550-9-251	Building Maintenance	11,585	51,947	11,585	11,000	11,000	(585)	-5.0%
01-4550-9-252	Grounds Maintenance	3,900	2,751	4,500	4,500	4,500	0	0.0%
01-4550-9-260	Contracted Services	350	3,451	350	350	350	0	0.0%
01-4550-9-270	Equipment Repair	18,167	14,523	15,347	15,000	15,000	(347)	-2.3%
01-4550-9-310	Collection Development	46,307	23,253	43,870	44,250	44,250	380	0.9%
01-4550-9-351	Supplies	6,875	3,985	6,875	6,875	6,875	0	0.0%
01-4550-9-355	Postage	600	1,328	700	700	700	0	0.0%
01-4550-9-410	Special Programs	4,000	2,411	4,500	4,500	4,500	0	0.0%
01-4550-9-450	Professional Development	1,800	(677)	2,000	2,000	2,000	0	0.0%

2021-22 Budget Summary

Department

Department Acct #	2019-20 Budget	2019-20 Actual	2020-21 Budget	Selectmen 2021-22 Proposed	Budget committee 2021-22 Proposed	\$ Chg. from '20-21	% Chg. from '20-21
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01-4550-9-510 Preservation	300	0	300	300	300	0	0.0%
	519,475	493,785	530,151	550,362	550,362	20,211	3.8%

PARKS & RECREATION

01-4520-8-110 PR-Full Time Wages	68,371	1,602	0	0	0	0	*
01-4520-8-111 PR-Part-Time Wages	31,599	41,553	39,828	0	0	(39,828)	-100.0%
01-4520-8-120 PR-Seasonal Wages	0	0	0	0	0	0	*
01-4520-8-211 PR-Medical Insurance	14,047	0	0	0	0	0	*
01-4520-8-212 PR-Dental Insurance	555	0	0	0	0	0	*
01-4520-8-213 PR-Life & Disability Insurance	659	0	0	0	0	0	*
01-4520-8-221 PR-Social Security	6,199	3,507	2,470	0	0	(2,470)	-100.0%
01-4520-8-222 PR-Medicare	1,450	827	578	0	0	(578)	-100.0%
01-4520-8-230 PR-Retirement	7,675	0	0	0	0	0	*
01-4520-8-260 PR-Workers Compensation	5,437	5,623	1,459	0	0	(1,459)	-100.0%
01-4520-8-341 PR-Telephone	360	0	360	0	0	(360)	-100.0%
01-4520-8-390 PR- Contract Services	854	3,473	1,375	0	0	(1,375)	-100.0%
01-4520-8-430 PR-Repairs To Equipment	500	401	1,000	0	0	(1,000)	-100.0%
01-4520-8-560 PR-Memberships	300	390	225	0	0	(225)	-100.0%
01-4520-8-570 PR-Travel/Mileage	150	0	150	0	0	(150)	-100.0%
01-4520-8-615 PR-Uniforms & Clothing	200	49	200	0	0	(200)	-100.0%
01-4520-8-620 PR-Office Supplies	1,200	1,083	1,200	0	0	(1,200)	-100.0%
01-4520-8-625 PR-Postage	300	74	250	0	0	(250)	-100.0%
01-4520-8-635 PR-Gasoline & Diesel Fuel	0	0	0	0	0	0	*
01-4520-8-660 PR-Vehicle Parts	500	0	500	0	0	(500)	-100.0%
01-4520-8-740 PR-Equipment	1,000	1,072	1,000	0	0	(1,000)	-100.0%
45201-0875 PR-Program Activities	0	0	0	0	0	0	*
	141,356	59,654	50,595	0	0	-50,595	-100.0%

POLICE DEPARTMENT

01-4210-5-110 PD-Full Time Wages	934,205	870,038	950,012	983,941	983,941	33,929	3.6%
01-4210-5-111 PD-Part Time Wages	16,890	4,446	14,160	0	0	(14,160)	-100.0%
01-4210-5-130 PD-Overtime	45,000	96,120	61,077	75,000	75,000	13,923	22.8%
01-4210-5-211 PD-Medical Insurance	189,187	156,693	155,371	174,892	174,892	19,521	12.6%
01-4210-5-212 PD-Dental Insurance	7,768	8,198	7,890	7,889	7,889	(1)	0.0%
01-4210-5-213 PD-Life & Disability Insurance	9,736	6,214	8,078	8,359	8,359	281	3.5%
01-4210-5-221 PD-Social Security	10,313	3,665	4,128	3,381	3,381	(747)	-18.1%
01-4210-5-222 PD-Medicare	14,444	15,356	14,867	15,355	15,355	488	3.3%
01-4210-5-230 PD-Retirement	261,802	271,435	278,406	349,748	349,748	71,342	25.6%
01-4210-5-260 PD-Workers Compensation	18,511	19,626	20,803	19,248	19,248	(1,555)	-7.5%
01-4210-5-341 PD-Telephone	8,000	6,121	8,000	7,500	7,500	(500)	-6.3%
01-4210-5-350 PD-Medical Services	600	674	1,000	1,000	1,000	0	0.0%
01-4210-5-351 PD-Animal Control	0	0	100	100	100	0	0.0%
01-4210-5-355 PD-Photo Supplies	0	0	300	300	300	0	0.0%
01-4210-5-390 PD-Contract Services	100,000	104,076	104,400	107,915	107,915	3,515	3.4%
01-4210-5-430 PD-Repairs	3,000	3,198	3,000	3,000	3,000	0	0.0%
01-4210-5-432 PD-Radio/Radar Maint.	3,000	3,353	9,600	8,000	8,000	(1,600)	-16.7%
01-4210-5-450 PD-Uniforms	9,700	10,737	8,700	8,700	8,700	0	0.0%
01-4210-5-560 PD-Memberships	955	934	940	1,220	1,220	280	29.8%

2021-22 Budget Summary

Department

<u>Department</u>		Selectmen				Budget committee		
<u>Department</u>		2019-20	2019-20	2020-21	2021-22	2021-22	\$ Chg.	% Chg.
Acct #		Budget	Actual	Budget	Proposed	Proposed	from '20-21	from '20-21
01-4210-5-570	PD-Travel/Mileage	300	132	300	500	500	200	66.7%
01-4210-5-620	PD-Office Supplies	4,000	3,955	4,000	4,000	4,000	0	0.0%
01-4210-5-625	PD-Postage	300	279	300	300	300	0	0.0%
01-4210-5-635	PD-Vehicle Fuels, Gasoline	20,500	15,049	20,000	16,000	16,000	(4,000)	-20.0%
01-4210-5-660	PD-Vehicle Parts	6,000	6,274	7,500	7,000	7,000	(500)	-6.7%
01-4210-5-662	PD-Tires	2,500	2,469	3,000	3,000	3,000	0	0.0%
01-4210-5-663	PD-Batteries	500	439	500	500	500	0	0.0%
01-4210-5-670	PD-Manuals - Books	450	790	300	300	300	0	0.0%
01-4210-5-680	PD-Police Equip./Maint.	11,600	11,274	9,250	8,950	8,950	(300)	-3.2%
01-4210-5-688	PD-Police Supplies	2,500	2,352	7,600	3,500	3,500	(4,100)	-53.9%
01-4210-5-740	PD-Office Equipment	3,000	4,048	3,000	3,000	3,000	0	0.0%
01-4210-5-765	PD-Vehicles & Equipment	0	0	45,000	46,000	46,000	1,000	2.2%
01-4210-5-830	PD-Training	7,000	7,097	7,000	8,000	8,000	1,000	14.3%
		1,691,761	1,635,041	1,758,582	1,876,598	1,876,598	118,016	6.7%

DPW ADMINISTRATION

01-4311-7-110	DPW-Full Time Wages	728,573	692,424	717,598	731,011	731,011	13,413	1.9%
01-4311-7-111	DPW - Part Time Wages	32,094	26,807	32,049	33,341	33,341	1,292	4.0%
01-4311-7-120	DPW-Seasonal Wages	3,839	25,178	36,765	38,748	38,748	1,983	5.4%
01-4311-7-130	DPW-Overtime	80,000	65,617	79,500	79,500	79,500	0	0.0%
01-4311-7-211	DPW-Medical Insurance	185,682	160,053	139,892	158,070	158,070	18,178	13.0%
01-4311-7-212	DPW-Dental Insurance	7,768	7,110	7,326	7,326	7,326	0	0.0%
01-4311-7-213	DPW-Life & Disability Insurance	7,591	5,799	9,619	7,485	7,485	(2,134)	-22.2%
01-4311-7-221	DPW-Social Security	52,360	51,687	53,718	54,722	54,722	1,004	1.9%
01-4311-7-222	DPW-Medicare	12,246	12,088	12,563	12,798	12,798	235	1.9%
01-4311-7-230	DPW-Retirement	90,318	83,665	89,092	113,958	113,958	24,866	27.9%
01-4311-7-260	DPW-Workers Compensation	26,030	27,294	29,825	25,986	25,986	(3,839)	-12.9%
01-4311-7-341	DPW-Telephone	3,000	3,549	4,200	4,200	4,200	0	0.0%
01-4311-7-390	DPW-Contract Services	2,500	782	5,125	1,500	1,500	(3,625)	-70.7%
01-4311-7-620	DPW-Office Supplies	1,600	2,690	1,600	2,000	2,000	400	25.0%
01-4311-7-625	DPW-Postage	50	30	50	50	50	0	0.0%
01-4311-7-740	DPW-Office Equipment	1,500	2,360	1,500	1,500	1,500	0	0.0%
01-4311-7-810	DPW-Advertising	500	1,021	500	500	500	0	0.0%
		1,235,651	1,168,155	1,220,922	1,272,695	1,272,695	51,773	4.2%

HIGHWAY

01-4312-7-390	DPW-Contracted Services	27,800	30,590	33,500	35,000	35,000	1,500	4.5%
01-4312-7-394	DPW-Striping/Tree Removal	16,800	16,338	32,000	12,000	12,000	(20,000)	-62.5%
01-4312-7-396	DPW-Torch Gases	1,250	1,821	1,500	2,000	2,000	500	33.3%
01-4312-7-398	DPW-Outside Repairs	8,000	8,145	16,000	10,000	10,000	(6,000)	-37.5%
01-4312-7-432	DPW-Radio Maintenance	0	311	0	0	0	0	*
01-4312-7-440	DPW-Equipment Rental	2,000	1,800	2,000	2,000	2,000	0	0.0%
01-4312-7-603	DPW-Traffic Control Supplies	1,000	2,899	1,000	1,000	1,000	0	0.0%
01-4312-7-612	DPW-Paint	5,500	2,553	5,500	3,000	3,000	(2,500)	-45.5%
01-4312-7-613	DPW-Traffic Control Supplies	6,000	3,566	6,000	6,000	6,000	0	0.0%
01-4312-7-614	DPW-Drainage Materials	13,500	8,801	13,500	9,000	9,000	(4,500)	-33.3%
01-4312-7-615	DPW-Uniforms Clothing	11,500	9,520	12,000	12,000	12,000	0	0.0%
01-4312-7-616	DPW-First Aid Supplies	700	600	700	700	700	0	0.0%

2021-22 Budget Summary

Department

Department		Selectmen				Budget committee		
Department		2019-20	2019-20	2020-21	2021-22	2021-22	\$ Chg.	% Chg.
Acct #		Budget	Actual	Budget	Proposed	Proposed	from '20-21	from '20-21
01-4312-7-619	DPW-Steel Iron	500	447	1,000	2,500	2,500	1,500	150.0%
01-4312-7-630	DPW-Building Materials	0	414	0	1,000	1,000	1,000	*
01-4312-7-635	DPW-Vehicle Fuels, Gasoline	15,000	13,439	16,560	13,800	13,800	(2,760)	-16.7%
01-4312-7-636	DPW-Vehicle Fuels, Diesel	54,000	33,297	59,800	52,900	52,900	(6,900)	-11.5%
01-4312-7-640	DPW-Guardrail	6,500	0	10,000	5,000	5,000	(5,000)	-50.0%
01-4312-7-650	DPW-Landscape Materials	2,000	755	2,000	2,000	2,000	0	0.0%
01-4312-7-660	DPW-Vehicle Parts	70,000	68,739	80,500	70,000	70,000	(10,500)	-13.0%
01-4312-7-661	DPW-Grease-Oil	3,000	3,432	3,000	3,500	3,500	500	16.7%
01-4312-7-662	DPW-Tires	7,000	8,914	8,000	8,000	8,000	0	0.0%
01-4312-7-664	DPW-Plow Blades	0	11,302	10,000	12,500	12,500	2,500	25.0%
01-4312-7-680	DPW-Asphalt	33,000	17,392	33,000	25,000	25,000	(8,000)	-24.2%
01-4312-7-684	DPW-Sand Screening	12,500	11,750	12,500	12,500	12,500	0	0.0%
01-4312-7-685	DPW-Road Salt	140,000	94,198	140,000	130,000	130,000	(10,000)	-7.1%
01-4312-7-686	DPW-Magnesium Chloride	2,000	2,500	2,000	2,000	2,000	0	0.0%
01-4909-7-688	CAP-Gravel Crushing	24,500	18,600	0	0	0	0	*
01-4312-7-691	DPW-Tire Chains	2,000	1,582	2,000	2,000	2,000	0	0.0%
01-4312-7-740	DPW-Replace Equipment	4,200	8,062	10,675	7,280	7,280	(3,395)	-31.8%
01-4902-7-740	CAP-DPW-Equipment	18,500	17,946	0	0	0	0	*
01-4312-7-830	DPW-Training Programs	2,500	512	2,500	2,500	2,500	0	0.0%
		491,250	400,224	517,235	445,180	445,180	-72,055	-13.9%
STREET LIGHTING								
01-4316-0-410	SL-Electricity	37,000	42,142	39,771	40,000	40,000	229	0.6%
	TOTAL PUBLIC WORKS	1,763,901	1,610,521	1,777,928	1,757,875	1,757,875	(20,053)	-1.1%
CEMETERIES								
01-4195-0-390	CEM-Contract Services	15,000	24,348	35,450	35,450	35,450	0	0.0%
01-4195-0-430	CEM-Equipment Maint.	500	0	500	500	500	0	0.0%
01-4195-0-620	CEM-Supplies	3,500	2,342	3,500	3,500	3,500	0	0.0%
01-4195-0-690	CEM-Mower Parts/Equipment	1,000	611	1,000	1,000	1,000	0	0.0%
01-4195-0-830	CEM-Training	200	0	200	200	200	0	0.0%
		20,200	27,301	40,650	40,650	40,650	0	0.0%
SOLID WASTE								
01-4324-0-390	SW-Contract Services	763,893	772,337	819,563	821,675	821,675	2,112	0.3%
01-4324-0-393	SW-Appliances Disposal	500	95	500	500	500	0	0.0%
01-4324-0-394	SW-Recycling Committee	0	62	1,500	1,500	1,500	0	0.0%
01-4324-0-397	SW-Well Testing	9,250	19,900	9,250	9,250	9,250	0	0.0%
43241-0402	SW-HAZARDOUS WASTE DISPOSAL	0	380	0	0	0	0	*
01-4324-0-560	SW-Memberships	530	0	530	530	530	0	0.0%
01-4324-0-740	SW-Equipment	12,000	1,305	8,000	10,800	10,800	2,800	35.0%
		786,173	794,078	839,343	844,255	844,255	4,912	0.6%
FIELDS & PARKS								
01-4524-0-390	FLD-Contracted Services	0	0	0	0	0	0	*
01-4524-0-410	FLD-Electricity	4,863	3,109	2,708	3,500	3,500	792	29.2%
01-4524-0-430	FLD-Building Maintenance	0	0	3,000	3,000	3,000	0	0.0%
01-4524-0-443	FLD-Equipment Rental	3,470	2,635	3,000	3,000	3,000	0	0.0%
01-4524-0-517	FLD-Field Supplies	18,155	6,360	15,000	13,500	13,500	(1,500)	-10.0%

2021-22 Budget Summary

<u>Department</u>					Selectmen	Budget committee		
<u>Department</u>		2019-20	2019-20	2020-21	2021-22	2021-22	\$ Chg.	% Chg.
Acct #		Budget	Actual	Budget	Proposed	Proposed	from '20-21	from '20-21
01-4524-0-630	FLD-Field Materials	3,400	533	3,400	8,400	8,400	5,000	147.1%
		29,888	12,637	27,108	31,400	31,400	4,292	15.8%
<u>TOWN CLERK - TAX COLLECTOR</u>								
01-4140-2-110	TC-Full Time Wages	43,615	43,347	45,704	46,383	46,383	679	1.5%
01-4140-2-111	TC-Part Time Wages	37,219	32,841	37,609	39,937	39,937	2,328	6.2%
01-4140-2-112	TC-Elected Clerk/Tax Collector	63,561	65,429	66,832	71,270	71,270	4,438	6.6%
01-4140-2-130	TC-Overtime	464	202	496	503	503	7	1.4%
01-4140-2-211	TC-Medical Insurance	25,672	25,246	28,496	26,919	26,919	(1,577)	-5.5%
01-4140-2-212	TC-Dental Insurance	1,110	1,087	1,128	1,128	1,128	0	0.0%
01-4140-2-213	TC-Life & Disability Insurance	1,124	847	1,069	1,195	1,195	126	11.8%
01-4140-2-221	TC-Social Security	8,982	8,720	9,340	9,802	9,802	462	4.9%
01-4140-2-222	TC-Medicare	2,101	2,040	2,185	2,293	2,293	108	4.9%
01-4140-2-230	TC-Retirement	12,024	12,220	12,626	16,613	16,613	3,987	31.6%
01-4140-2-260	TC-Workers Compensation	296	300	314	235	235	(79)	-25.2%
01-4140-2-390	TC-Contract Services	10,950	10,588	12,963	13,030	13,030	67	0.5%
01-4140-2-560	TC-Memberships	400	75	430	430	430	0	0.0%
01-4140-2-561	TC-Professional Dev.	499	2	2,275	2,275	2,275	0	0.0%
01-4140-2-620	TC-Office Supplies	1,500	1,419	3,080	3,080	3,080	0	0.0%
01-4140-2-625	TC-Postage	9,000	7,452	9,000	9,000	9,000	0	0.0%
01-4140-2-740	TC-Office Equip./Maint.	470	469	1,013	1,000	1,000	(13)	-1.3%
01-4140-2-830	TC-Training	1,545	1,130	0	0	0	0	*
01-4909-2-760	CAP-TC-Town Clerk Software	0	0	0	0	0	0	*
		220,532	213,413	234,560	245,093	245,093	10,533	4.5%
<u>WATER</u>								
03-4331-0-312	WF-Management Services	57,450	48,066	58,599	59,771	59,771	1,172	2.0%
03-4331-0-410	WF-Electricity	13,500	16,228	14,144	15,000	15,000	856	6.1%
03-4331-0-414	WF-Natural Gas	1,700	1,492	1,837	1,500	1,500	(337)	-18.3%
03-4331-0-314	WF-System Monitoring	3,000	1,855	3,560	2,450	2,450	(1,110)	-31.2%
03-4331-0-426	WF- Water Meters	6,500	0	6,500	6,500	6,500	0	0.0%
03-4331-0-436	WF-System Maintenance	45,000	17,312	52,550	57,850	57,850	5,300	10.1%
		127,150	84,953	137,190	143,071	143,071	5,881	4.3%
<u>SEWER</u>								
02-4326-0-312	SF-Management Services	106,930	99,825	84,155	105,259	105,259	21,104	25.1%
02-4326-0-410	SF-Electricity	9,000	8,855	9,920	12,000	12,000	2,080	21.0%
02-4326-0-414	SF-Natural Gas	800	724	728	750	750	22	3.0%
02-4326-0-314	SF-System Monitoring	1,800	3,185	4,810	1,650	1,650	(3,160)	-65.7%
02-4326-0-625	SF-Postage	250	0	250	396	396	146	58.4%
02-4326-0-436	SF-System Maintenance	109,750	322	92,750	77,750	77,750	(15,000)	-16.2%
		228,530	112,912	192,613	197,805	197,805	5,192	2.7%
<u>TRANSFER TO CAPITAL RESERVES</u>								
01-4915-7-067	CRF-Bridge & Highway Construction	120,000	120,000	120,000	1,000	1,000	-119,000	-99.2%
01-4915-7-066	CRF-Public Works Equipment	180,000	180,000	192,500	205,500	205,500	13,000	6.8%
01-4915-6-065	CRF-Fire Equipment	37,000	37,000	33,000	33,000	33,000	0	0.0%
01-4915-5-063	CRF-Police Equipment	30,000	30,000	26,000	42,500	42,500	16,500	63.5%

2021-22 Budget Summary

<u>Department</u>					Selectmen	Budget committee		
<u>Department</u>		2019-20	2019-20	2020-21	2021-22	2021-22	\$ Chg.	% Chg.
<u>Acct #</u>		<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Proposed</u>	<u>Proposed</u>	<u>from '20-21</u>	<u>from '20-21</u>
01-4915-8-068	CRF-Recreation Improvements	16,000	16,000	20,000	20,000	20,000	0	0.0%
01-4915-1-062	CRF-Municipal Buildings & Grounds	65,000	65,000	65,000	65,000	65,000	0	0.0%
01-4915-6-064	CRF-Fire Trucks	100,000	100,000	112,500	112,500	112,500	0	0.0%
01-4915-9-087	TRS-Library Emergency Repairs	8,000	0	5,000	0	0	-5,000	-100.0%
01-4915-9-072	CRF-Library Building Repairs	20,000	20,000	20,000	5,000	5,000	-15,000	-75.0%
01-4915-4-069	CRF-Community Center	0	0	5,000	5,000	5,000	0	0.0%
01-4915-6-078	CRF-Fire Suppression Water Supply	0	0	10,000	10,000	10,000	0	0.0%
01-4915-0-077	CRF-Water System Improvement/Repl	0	0	50,000	50,000	50,000	0	0.0%
01-4915-0-079	CRF-Revaluation	0	0	0	18,000	18,000	18,000	*
01-4917-0-086	TRF-Health Maintenance	104,893	104,893	19,116	0	0	-19,116	-100.0%
		680,893	672,893	678,116	567,500	567,500	-110,616	0
CAPITAL PROJECTS								
01-4901-8-711	CAP-PR-Field Improvements	0	0	0	0	0	0	*
01-4901-8-730	CAP-PR-Bow Youth Center Purchase	0	0	0	700,000	700,000	700,000	*
01-4902-5-740	CAP-PD-Equipment	38,892	41,129	13,830	35,000	35,000	21,170	153.1%
01-4902-5-750	CAP-PD-Vehicles	0	0	43,000	0	0	(43,000)	-100.0%
01-4902-6-740	CAP-FD-Equipment	0	0	0	146,600	146,600	146,600	*
01-4902-6-750	CAP-FD-Vehicles	675,000	286,707	249,900	78,000	78,000	(171,900)	-68.8%
01-4902-7-740	CAP-DPW-Equipment	0	0	0	61,800	61,800	61,800	*
01-4902-7-750	CAP-DPW-Vehicles	67,000	63,586	481,074	0	0	(481,074)	-100.0%
01-4903-1-730	CAP-FAC-Municipal Building Repai	90,000	0	75,000	0	0	(75,000)	-100.0%
01-4903-5-730	CAP-FAC-Old Town Hall Repairs	0	0	0	0	0	0	*
01-4903-8-730	CAP-FAC-Recreation Improvements	0	0	0	95,200	95,200	95,200	*
01-4903-3-730	CAP-FAC-Salt Containment/Mixing She	0	0	275,000	76,500	76,500	(198,500)	-72.2%
01-4909-0-715	CAP-Cemetery Devevelopment	0	0	0	0	0	0	*
01-4909-0-410	CAP-Street Light Replacement	0	0	50,264	0	0	(50,264)	-100.0%
01-4909-7-725	CAP-Road/Bridge Reconstruction	60,000	0	2,646,518	0	0	(2,646,518)	-100.0%
01-4909-7-721	CAP-Road Improvements	0	0	0	62,500	62,500	62,500	*
01-4909-7-721	CAP-Road Improvements	370,000	419,831	550,000	475,000	475,000	(75,000)	-13.6%
01-4909-7-726	CAP-Culvert Maintenance	0	0	38,000	61,200	61,200	23,200	61.1%
01-4909-7-723	CAP-Bridge Maintenance	0	0	0	0	0	0	*
01-4909-3-747	CAP-FAC-Fuel System	0	0	176,000	0	0	(176,000)	-100.0%
		1,300,892	811,252	4,598,586	1,791,800	1,791,800	-2,806,786	-61.0%
TOTAL APPROPRIATION		13,764,110	12,619,912	16,910,176	14,017,282	14,017,282	-2,892,894	-17.1%

Bow Budget Workbook

Revenues

Revenues		Selectmen				Budget committee			
Department		2019-20	2019-20	2020-21	2021-22	2021-22	\$ Chg.	% Chg.	2021-22
Acct #		Estimate	Actual	Estimate	Proposed	Proposed	from '20-21	from '20-21	Proposed
TAXES									
01-3185-0-804	Timber Yield Taxes	7,000	7,413	7,000	7,000	7,000	0	0.0%	0
01-3189-0-805	Gravel Tax	8,000	2,795	8,000	7,000	7,000	(1,000)	-12.5%	0
01-3190-0-801	Interest & Penalties, Property	45,000	16,741	40,000	40,000	40,000	0	0.0%	0
01-3190-0-802	Interest & Penalties, Tax Liens	50,000	46,487	55,000	55,000	55,000	0	0.0%	0
		110,000	73,435	110,000	109,000	109,000	-1,000	-0.9%	0
BUSINESS LICENSES & FEES									
01-3210-0-824	Filing Fees	0	10	0	0	0	0	*	0
01-3210-0-821	Uniform Commercial Code	2,000	2,910	2,000	2,500	2,500	500	25.0%	0
01-3210-0-822	Wetlands Permits	0	0	0	0	0	0	*	0
01-3210-0-823	Pole Tax	0	0	0	0	0	0	*	0
		2,000	2,920	2,000	2,500	2,500	500	25.0%	0
MOTOR VEHICLE FEES									
01-3220-0-000	Motor Vehicle Permits	2,325,000	2,332,913	2,400,000	2,400,000	2,400,000	0	0.0%	0
BUILDING PERMITS									
01-3230-0-000	Building Permits	70,000	68,103	70,000	70,000	70,000	0	0.0%	0
01-3230-0-839	Driveway Permits	0	195	0	150	150	150	*	0
		70,000	68,298	70,000	70,150	70,150	150	0.2%	0
OTHER LICENSES & FEES									
01-3290-0-827	Dog Licences Town	8,750	6,460	7,000	7,000	7,000	0	0.0%	0
01-3290-0-825	Marriage Licenses	200	210	150	150	150	0	0.0%	0
01-3290-0-852	Returned Check Fee	300	225	250	250	250	0	0.0%	0
01-3290-0-857	Impact Fee - Safety Bldg.	6,500	17,096	6,000	7,500	7,500	1,500	25.0%	0
01-3290-0-899	Other Licenses, Permits, Fees	0	50	0	200	200	200	*	0
		15,750	24,041	13,400	15,100	15,100	1,700	12.7%	0
FEDERAL / STATE OF NH									
01-3310-0-920	Federal Grants	0	7,137	0	0	0	0	*	0
01-3351-0-000	Shared Revenue	63,778	63,778	63,778	0	0	(63,778)	-100.0%	0
01-3352-0-000	Meals & Rooms Tax	400,213	400,213	400,213	380,000	380,000	(20,213)	-5.1%	0
01-3353-0-000	Highway Block Grant	231,759	231,734	231,759	225,000	225,000	(6,759)	-2.9%	0
01-3356-0-000	State-Federal Forests	81	88	85	85	85	0	0.0%	0
01-3359-0-910	Boston & Maine R.R.	1,366	1,437	1,437	1,500	1,500	63	4.4%	0
01-3359-0-000	Other State Grants	0	97,863	0	0	0	0	*	0
		697,197	802,251	697,272	606,585	606,585	-90,687	-13.0%	0
INCOME FROM DEPARTMENTS									
01-3401-1-850	Administrative Revenue	2,000	75	2,000	1,000	1,000	(1,000)	-50.0%	0
01-3401-2-826	Vital Stat Research Town	1,300	1,422	1,300	1,400	1,400	100	7.7%	0
01-3401-2-828	Fish & Game Town	0	6	0	0	0	0	*	0
01-3401-2-831	Municipal Agent Fee	33,000	34,074	34,000	34,000	34,000	0	0.0%	0
01-3401-2-832	Title Application Fee	4,000	3,600	4,000	4,000	4,000	0	0.0%	0
01-3401-2-856	Dog Fines	0	2,343	100	500	500	400	400.0%	0
01-3401-4-831	Planning Board Fees	10,000	22,588	15,000	15,000	15,000	0	0.0%	0
01-3401-4-832	ZBA Fees	1,000	1,960	1,000	1,000	1,000	0	0.0%	0
01-3401-5-856	Police Parking Fines	500	1,296	750	750	750	0	0.0%	0
01-3401-5-851	Police Reports	1,500	365	1,250	1,000	1,000	(250)	-20.0%	0
01-3401-5-855	Police Permits	100	650	250	300	300	50	20.0%	0
01-3401-5-835	Police Witness Fees	2,500	1,891	2,000	2,000	2,000	0	0.0%	0
01-3401-5-845	Police Details	20,000	13,658	20,000	20,000	20,000	0	0.0%	0
01-3401-5-843	School Resource Officer	57,530	44,694	58,000	58,000	58,000	0	0.0%	0
01-3401-6-845	Fire - Ambulance	215,000	217,995	220,000	220,000	220,000	0	0.0%	0
01-3401-6-855	Fire Permits & Inspections	2,000	1,675	2,500	2,000	2,000	(500)	-20.0%	0

Bow Budget Workbook

Revenues

Revenues		Selectmen				Budget committee			
Department		2019-20	2019-20	2020-21	2021-22	2021-22	\$ Chg.	% Chg.	2021-22
Acct #		Estimate	Actual	Estimate	Proposed	Proposed	from '20-21	from '20-21	Proposed
01-3401-6-870	Other Fire Revenue	1,500	140	1,500	1,000	1,000	(500)	-33.3%	0
01-3401-7-836	Septic Design Review	750	950	750	750	750	0	0.0%	0
01-3401-7-846	DPW-Snow Removal	35,000	29,357	35,000	35,000	35,000	0	0.0%	0
01-3401-7-855	Excavation Permits	1,500	300	1,500	1,500	1,500	0	0.0%	0
01-3401-8-841	Recreation	12,000	1,543	2,500	2,000	2,000	(500)	-20.0%	0
01-3401-0-838	Cemetery Lots	2,500	1,400	2,500	2,500	2,500	0	0.0%	0
01-3401-0-851	Copies	650	1,230	750	750	750	0	0.0%	0
01-3404-0-836	Tipping Fees	110,000	69,324	110,000	90,000	90,000	(20,000)	-18.2%	0
01-3404-0-846	School Solid Waste Disposal	28,079	21,079	32,025	32,025	32,025	0	0.0%	0
01-3404-0-872	Recycling Revenues	2,000	7,177	2,000	2,500	2,500	500	25.0%	0
		544,409	480,789	550,675	528,975	528,975	-21,700	-3.9%	0

OTHER REVENUE

01-3501-0-000	Sale of Town Property	15,000	27,000	10,000	10,000	10,000	0	0.0%	0
01-3502-0-000	Interest on Deposits	100,000	135,651	175,000	50,000	50,000	(125,000)	-71.4%	0
01-3503-0-000	Rent	8,000	1,760	5,000	1,000	1,000	(4,000)	-80.0%	0
01-3508-0-000	Private Grant & Donations	0	19,513	0	0	0	0	*	0
01-3506-0-000	Insurance Refunds	0	10,196	0	0	0	0	*	0
01-3509-0-000	Other Revenue	25,371	9,720	103,256	5,400	5,400	(97,856)	-94.8%	0
		148,371	203,840	293,256	66,400	66,400	-226,856	-77.4%	0

TRANSFERS FROM CAPITAL RESERVES

01-3915-0-061	CRF-Land Purchase	0	0	0	327,877	327,877	327,877	*	0
01-3915-0-067	CRF-Bridge & Highway Construction	60,000	31,309	2,684,719	62,500	62,500	(2,622,219)	-97.7%	0
39150-1007	BRIDGE CRF	0	0	0	61,200	61,200	61,200	*	0
01-3915-0-063	CRF-Police Equipment	42,000	38,767	48,000	35,000	35,000	(13,000)	-27.1%	0
01-3915-0-065	CRF-Fire Equipment	0	0	0	146,600	146,600	146,600	*	0
01-3915-0-064	CRF-Fire Trucks	675,000	286,707	249,900	78,000	78,000	(171,900)	-68.8%	0
01-3915-0-066	CRF-Public Works Equipment	67,000	85,837	481,074	61,800	61,800	(419,274)	-87.2%	0
01-3915-0-062	CRF-Municipal Facilities	90,000	0	526,000	76,500	76,500	(449,500)	-85.5%	0
01-3915-0-068	CRF-Recreation Improvements	0	0	0	95,200	95,200	95,200	*	0
01-3916-0-083	TRF-Cemetery Perpetual Care	0	0	0	0	0	0	*	0
		934,000	442,619	3,989,693	944,677	944,677	-3,045,016	-76.3%	0

TRANSFERS FROM OTHER FUNDS

01-3917-0-007	Transfer From Conservation Funds	65,000	69,338	61,500	58,900	58,900	(2,600)	-4.2%	0
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WATER

03-3402-0-809	WF-Water Usage	75,000	77,605	136,190	142,071	142,071	5,881	4.3%	0
03-3402-0-845	WF-Water Hookup Fees	1,000	3,750	1,000	1,000	1,000	0	0.0%	0
03-3402-0-854	WF-Water Application Fees	0	2,360	0	0	0	0	*	0
		76,000	83,715	137,190	143,071	143,071	5,881	4.3%	0

SEWER

02-3403-0-808	SF-Sewer Usage	222,730	242,085	192,613	197,805	197,805	5,192	2.7%	0
02-3403-0-858	SF-Hookup Fees	1,500	350	0	0	0	0	*	0
02-3502-0-808	SF-Interest & Penalties, Sewer	300	257	0	0	0	0	*	0
02-3502-0-000	SF-Interest On Deposits	4,000	16,869	0	0	0	0	*	0
		228,530	259,561	192,613	197,805	197,805	5,192	2.7%	0

TOTAL REVENUE	5,216,257	4,843,719	8,517,599	5,143,163	5,143,163	-3,374,436	-39.6%	0
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